

Focused Strategies for Reimagining the HIV Workforce and Achieving the Goals of EHE

PACHA HIV Workforce Panel
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 **Duke University School of Nursing**

Center for Latino Adolescent and Family Health

HIV Workforce Development as a Key Pillar for Ending the US HIV Epidemic by 2030

Ending the HIV Epidemic

The federal EHE initiative aims to end the HIV epidemic in the United States by 2030.

EHE relies on 4 key strategies to achieve the initiative's aims:



Workforce Development

A strengthened HIV workforce is needed to support **implementation**.



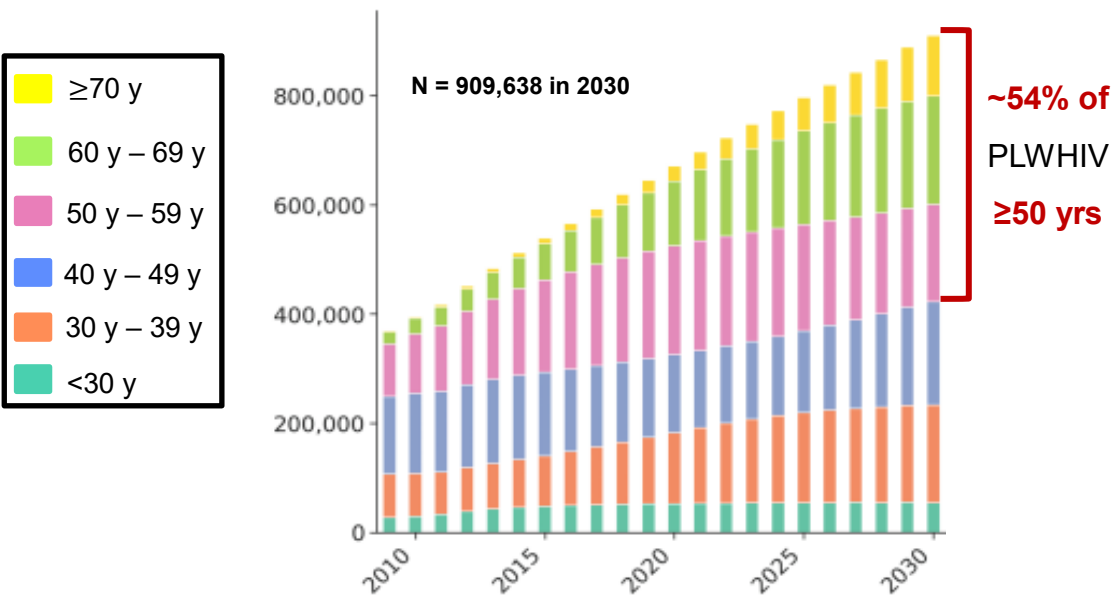
HIV Workforce Challenges: Scale, Reach, Effectiveness

Workforce Challenge #1: Scale of comprehensive HIV care delivery

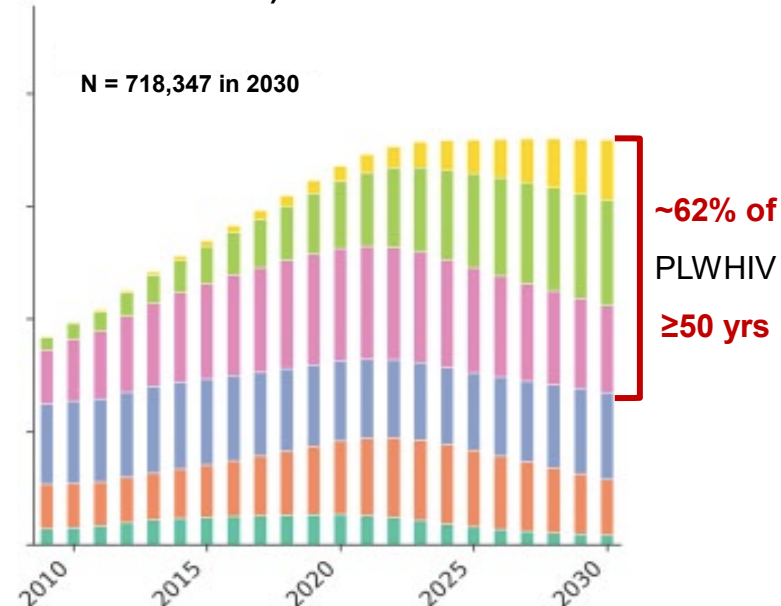
- The number of people receiving HIV treatment is growing
- The cohort of PLWHIV on treatment is rapidly aging

Workforce capacity for comprehensive HIV care at scale is needed

**Projected number of PLWHIV on ART
(Baseline scenario)**



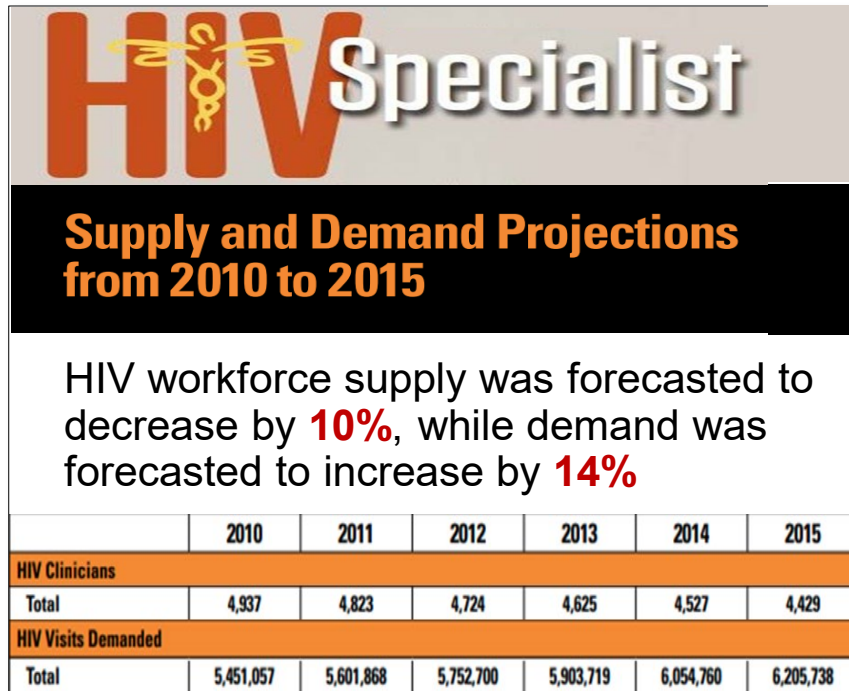
**Projected number of PLWHIV on ART
(If EHE goal of 75% infection reduction by
2025 is attained)**





Limitations in HIV Workforce Capacity

Studies on HIV Workforce Supply and Demand:



Clinical Infectious Diseases

MAJOR ARTICLE

HIV/AIDS



Qualifications, Demographics, Satisfaction, and Future Capacity of the HIV Care Provider Workforce in the United States

John Weiser,¹ Linda Beer,¹ Brady T. West,² Christopher C. Duke,³ Garrett W. Gremel,³ and Jacek Skarbinski¹

¹Division of HIV/AIDS Prevention, Centers for Disease Control and Prevention, Atlanta, Georgia; ²Survey Research Center, University of Michigan, and ³Altamir Institute, Ann Arbor, Michigan

Care **capacity in the HIV workforce was estimated to increase by 65,000 patients by 2019**, while the number of people living with HIV in need of care was estimated to increase by **at least 100,000**.

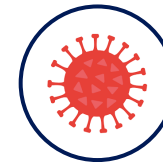
Factors Limiting Workforce Capacity:



Aging HIV workforce



Insufficient trainees entering HIV specialties



Strain on the ID workforce due to COVID-19



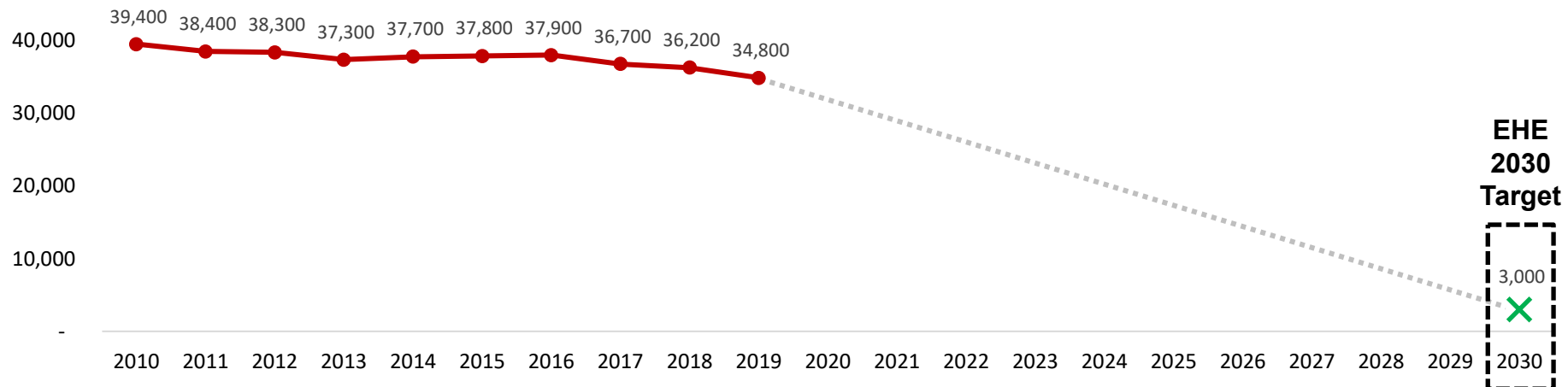
HIV Workforce Challenges: Scale, Reach, Effectiveness

Workforce Challenge #2: Reach of HIV prevention and treatment

- Effective tools for HIV prevention/treatment exist, but new infections have remained relatively stable
- Accelerated decreases in annual HIV infections are needed to attain EHE goals

Better reach of HIV services (testing, PrEP, treatment) among people living with or at risk of HIV is needed

Annual HIV Infections in the U.S., 2010-2019





HIV Workforce Challenges: Scale, Reach, Effectiveness

Workforce Challenge #3: Effectiveness of HIV prevention and treatment delivery systems

- Gaps and failures in the systems for delivery of effective HIV prevention and treatment remain too frequent
- E.g., high transmission HIV clusters represent “breakdowns” of existing HIV prevention and treatment systems

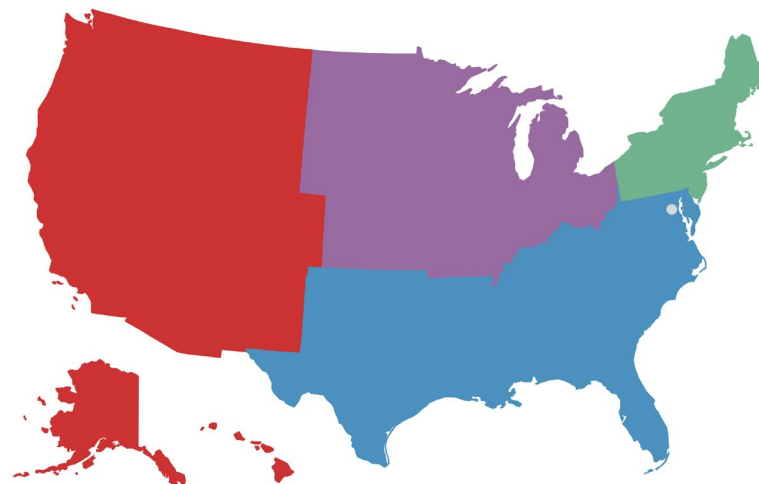
Increased effectiveness of HIV prevention and treatment delivery systems is needed

Molecular HIV Surveillance by Census Region, 2018-2019

The CDC reported the identification of

136 high HIV transmission clusters

across 19 U.S. states from 2018-2019.



- West (n= 4 States)
- South (n=10 States)
- Northeast (n= 3 States)
- Midwest (n=2 States)

Priority clusters were defined as those with ≥ 5 diagnoses in the preceding 12 months



HIV Workforce Challenges: COVID-19

COVID-19 has shaped the HIV care landscape in multiple ways

1.

By Directly Impacting
the HIV Workforce

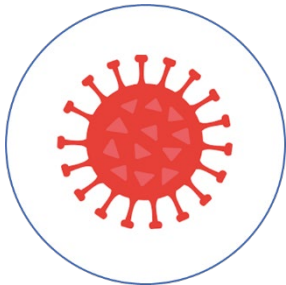
2.

By Exposing Chronic
Inequities

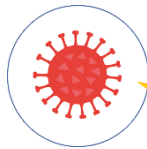
3.

Through Synergies that
Exacerbate HIV Outcomes

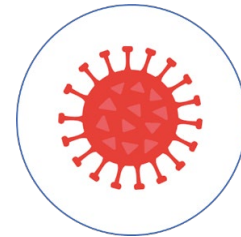
Three Case Examples:



The infectious disease
specialty workforce
represents the frontline of
the **COVID-19** response



Structural racism shaped the
disproportionate impact of
COVID-19 in communities
historically impacted by the
HIV epidemic



The **COVID-19** pandemic has
caused disruptions to
traditional delivery models for
HIV treatment and prevention
services

Approaches for Addressing HIV Workforce Challenges

Traditional Approach

I.e.:

Increased investment in primarily existing models of HIV workforce development, prevention and care delivery

vs.

Reimagining the HIV Workforce

I.e.:

Adoption of new models for HIV workforce development that are designed to address gaps in scale, reach, and effectiveness of prevention and care delivery

5 Strategies for Reimagining the HIV Workforce



**Broadening
Definitions of the
HIV Workforce**



**Adopting Multidisciplinary
Team-Based Models for
HIV Prevention and Care**



**Enabling Practice to the
Highest Level of Training
and Licensure**



**Adopting Decentralized
and Differentiated Models
for Service Delivery**



**Increasing Capacity to
Mitigate the Social
Determinants of Health**



#1: Broadening Definitions of the HIV Workforce

Traditional Model for Defining the HIV Workforce

Singular focus on HIV specialty service providers



Infectious Disease Physicians
who provide HIV care

Nurse Practitioners
who provide HIV care

Physician Assistants
who provide HIV care

Non-ID Physicians
who provide HIV care

Reimagined Model for Defining the HIV Workforce

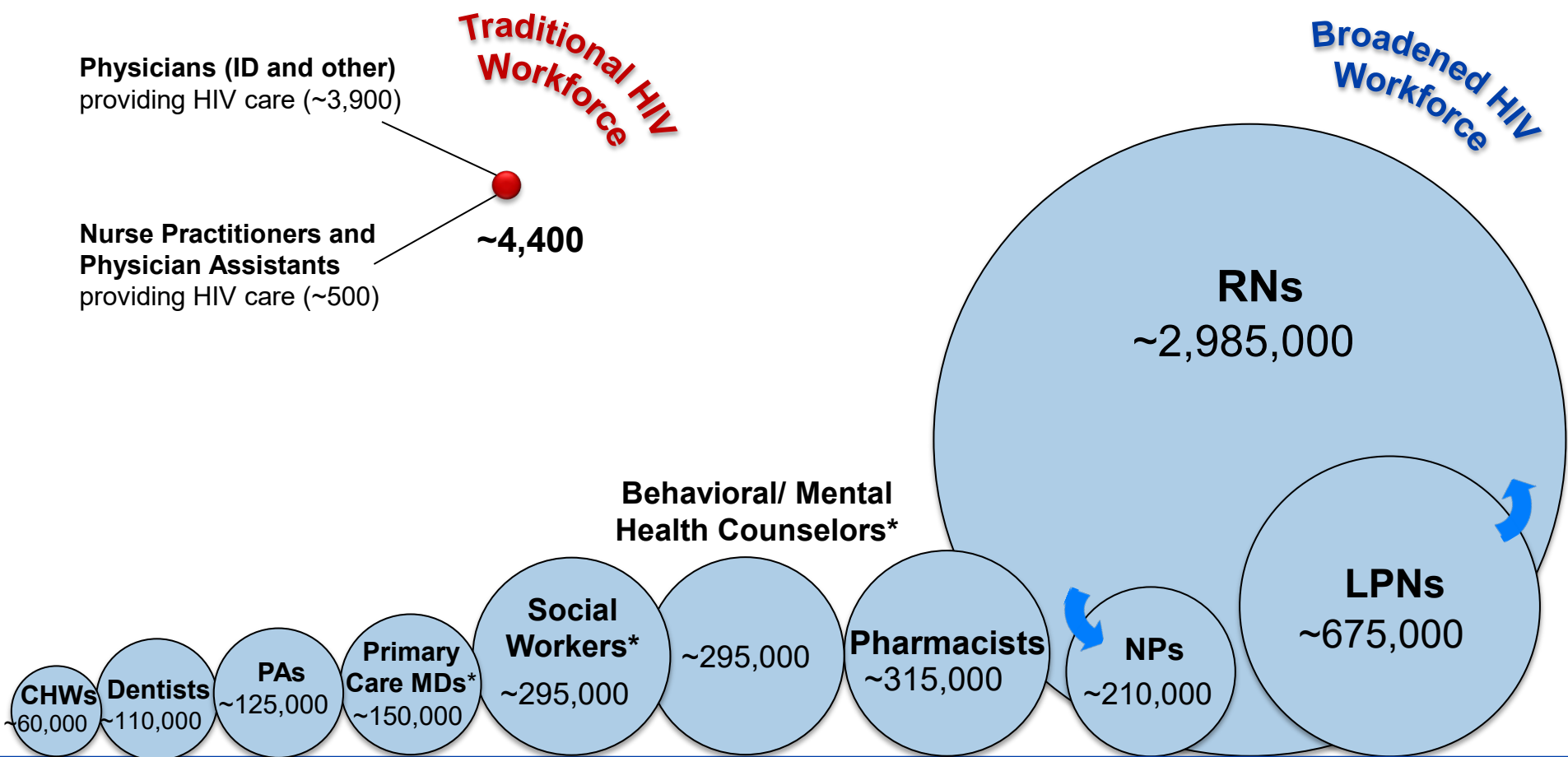
Non-HIV specialist practitioners involved in delivery of comprehensive health and social services to people at risk of and living with HIV



Primary Care Providers, RNs, LPNs, Pharmacists,
Dentists, Social Workers, Behavioral/Mental Health
Professionals, Community Health Workers, etc.

Making the Case for Expansion of the Traditional HIV Workforce

Relative Sizes of the Traditional HIV Workforce vs. the Available, Qualified Workforce



Data:
HIV Specialists: 2015 estimates, HRSA, HIV Specialist;
Other workforce numbers: U.S. Bureau of Labor Statistics,
Occupational Employment and Wage Statistics, 2020

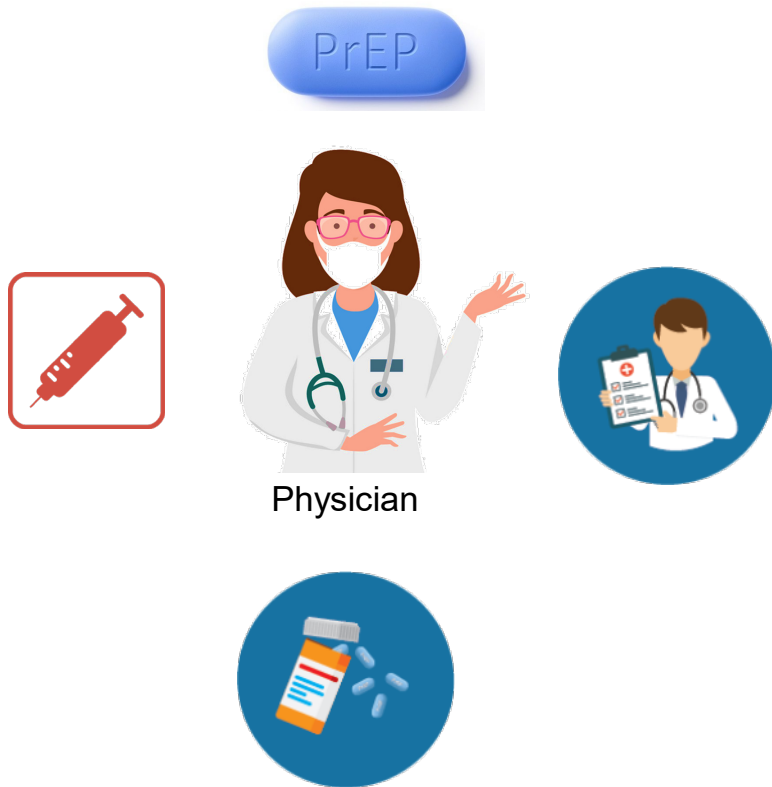
Notes:
* Primary Care MDs are comprised of General Internal Medicine Physicians and Family Medicine Physicians
* Social Workers are comprised of Healthcare, Mental Health, and Substance Abuse Social Workers
* Counselors are comprised of Substance Abuse, Behavioral Disorder, and Mental Health Counselors



#2: Adopting Multidisciplinary Team-Based Models for HIV Services

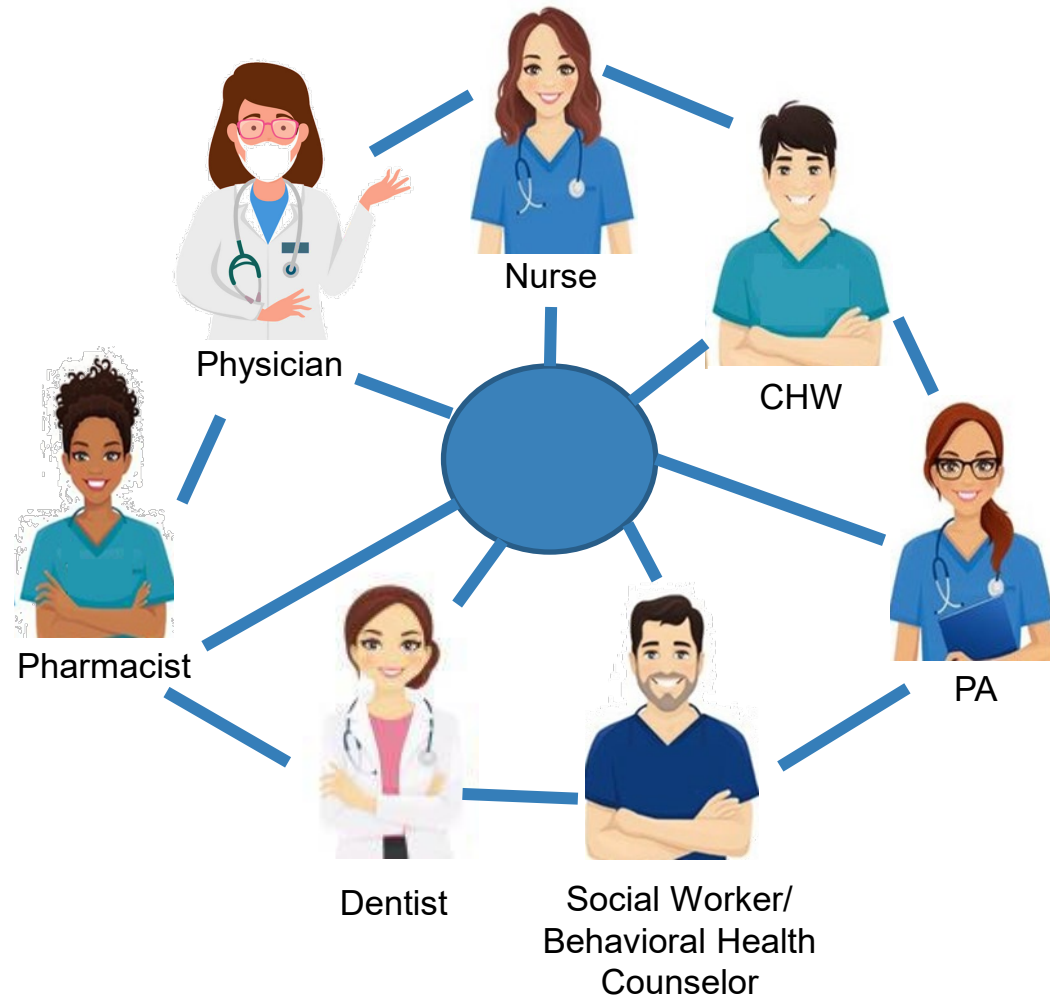
Traditional Model of Physician-Driven HIV Service Delivery

Physician-centered model focused on delivery of clinical prevention and treatment services



Reimagined Model for Team-Based HIV Service Delivery

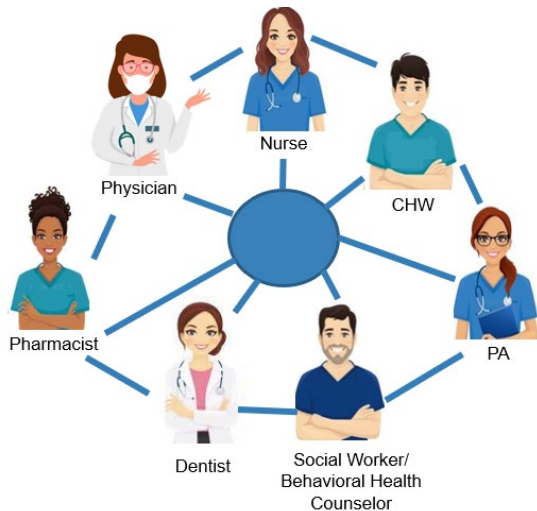
Comprehensive and team-based model of whole-person care that relies on complementary skills



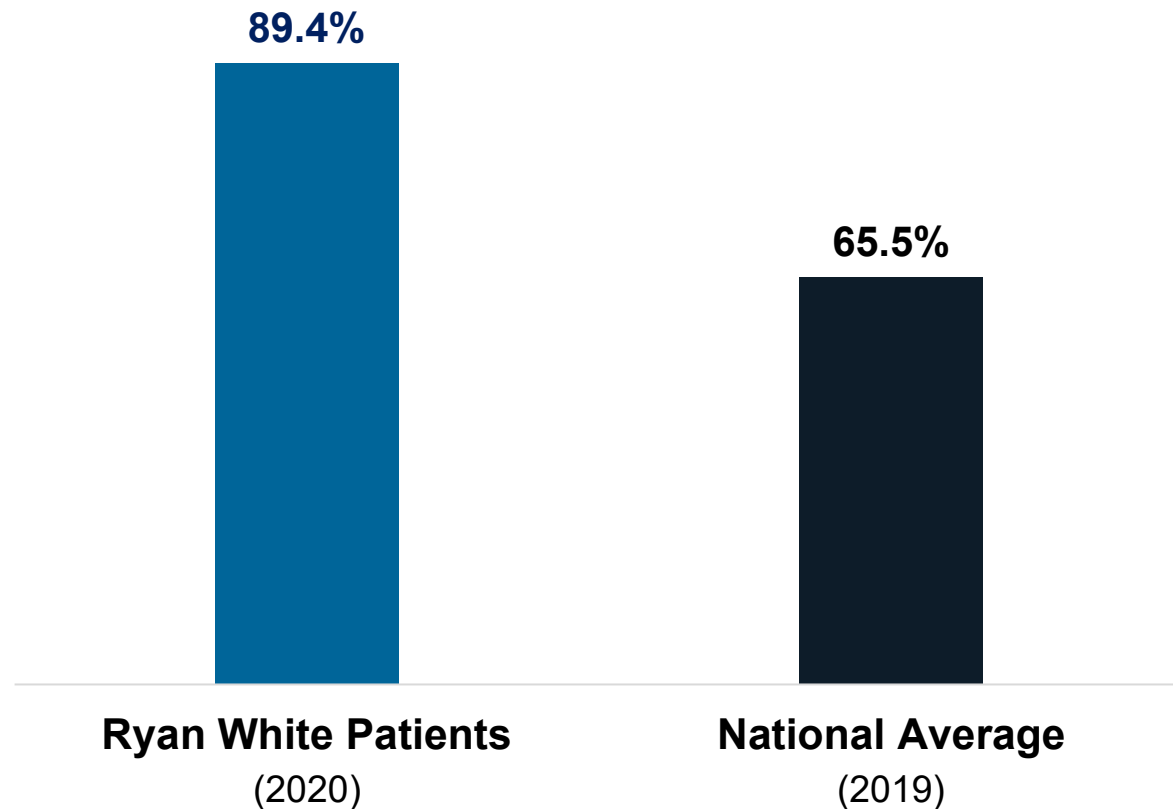
Making the Case for Multidisciplinary Team-Based HIV Services: The Ryan White Program as a Case Example



Reliance on coordinated, multidisciplinary care teams for comprehensive HIV services represents a key characteristic of Ryan White funded care settings



Viral Suppression among People Living With Diagnosed HIV, United States





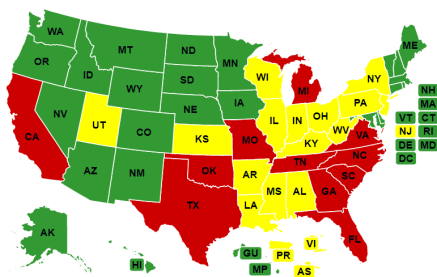
#3: Enabling Practice to the Highest Level of Training and Licensure

Traditional Model

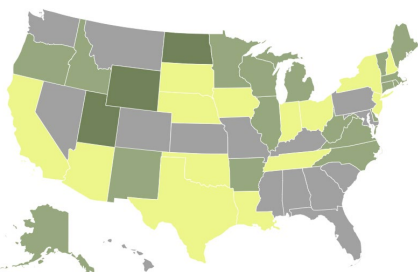
State-level regulatory restrictions preventing practice to the highest level of training/licensure for key members of the HIV care team

E.g.:

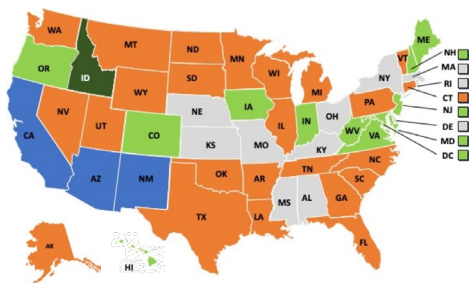
Nurse Practitioners



Physician Assistants

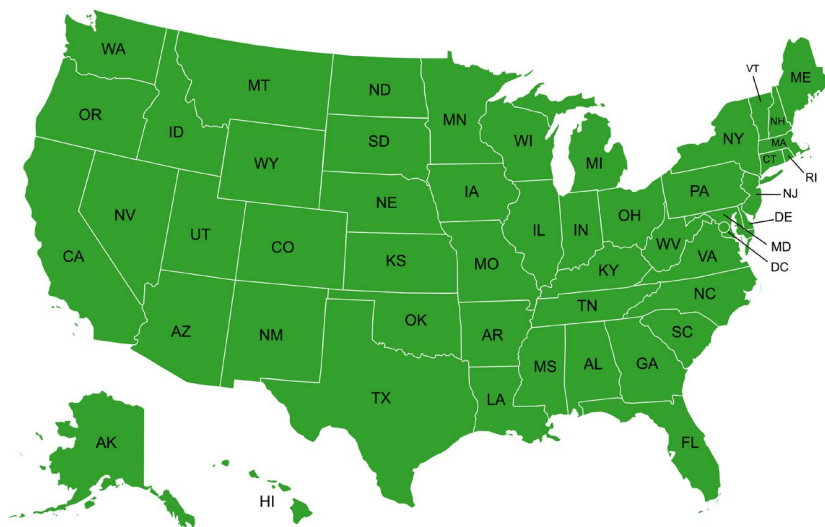


Pharmacists



Reimagined Model

Consistency for practice to the highest level of training/licensure for all members of the HIV care team across the U.S.



Ability to practice to the highest level of training/licensure

Making the Case for Removal of Practice Restrictions



Nurse Practitioners

If full NP SOP were adopted nationally, the number of U.S. residents living in a county with primary care shortages would decrease by **70%**

Nurse-delivered primary care results in **comparable patient outcomes** relative to physician-delivered care, **including for HIV treatment**



Physician Assistants (PAs)

The quality of primary care delivered by PAs, including patient service use and referral, is **comparable** to physicians and NPs.

APRNs/PAs are **~50%** more likely to prescribe PrEP than physicians



Pharmacists

Advancement in pharmacist **education, certification, and training** has vastly expanded prevention and treatment services delivered by pharmacists



Pharmacists reported that they provide a wide range of patient care services to manage chronic diseases and improve overall health. These services included:

88% Medication management	42% Care transitions services including medication reconciliation
84% Disease state education	34% Health and wellness screenings
63% Immunizations	34% Smoking cessation
60% Medication adherence services	13% Nutrition and weight loss
58% Disease state management	6% Other



#4: Adopting Decentralized and Differentiated Models for HIV Service Delivery

Traditional Model for HIV Service Delivery

Delivery of one-size-fits-all HIV services across the status-neutral care continuum within traditional, centralized clinical settings

One-size-fits-all, centralized clinical care




Reimagined Model for HIV Service Delivery

Differentiated and decentralized models that tailor HIV service delivery across the status-neutral care continuum to the needs of patients



Making the Case for Decentralized and Differentiated HIV Services

Optimal Adherence to Guidelines ≠ Optimal Care Outcomes

 JOURNAL OF ADOLESCENT HEALTH
ELSEVIER
190.

PATTERNS OF RETENTION IN HIV CARE AND FACTORS ASSOCIATED WITH VIRAL SUPPRESSION IN YOUTH AND YOUNG ADULTS AGE 18-30 WITH HIV IN AN URBAN PRACTICE
Rachael Pellegrino, MPH, David Griffith, MD, Allison Agwu, M.D., ScM, FAAP, FIDSA
Johns Hopkins University School of Medicine.

“The relationship between retention in care and viral suppression is not linear and characteristics of those who are virally suppressed are different based on retention status.”
(Pellegrino et al., 2019)

JAIDS
JOURNAL OF ACQUIRED IMMUNE DEFICIENCY SYNDROMES
CLINICAL SCIENCE

Impact of a Youth-Focused Care Model on Retention and Virologic Suppression Among Young Adults With HIV Cared for in an Adult HIV Clinic
David Griffith, MD,*† Jeremy Snyder, MD,*† Shanna Dell, MPH, BSN,‡ Kisten Nolan, MPH, BSN,‡ Joanne Keruly, MS, CRNP,‡ and Allison Agwu, MD, ScM*†

“Improved retention did not lead to improved viral suppression”
(Griffith et al., 2019)

Tailored Differentiated Models of Care are Warranted



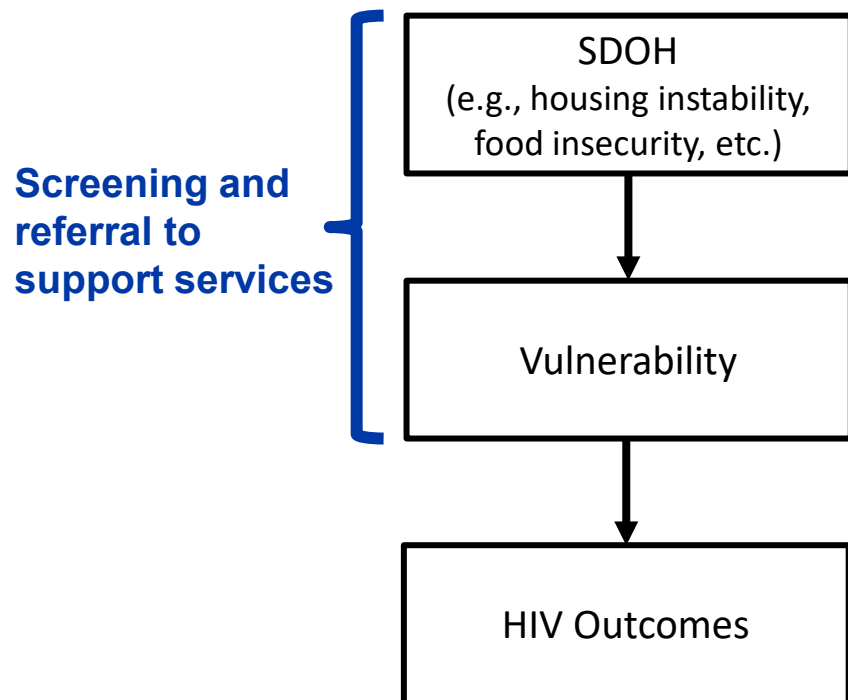
Sources: Pellegrino et al. Journal of Adolescent Health. 2019;64(S2):S97; Griffith et. al. JAIDS. 2019;80(2):e41-e47.; Guilamo-Ramos V, Thimm-Kaiser M, Benzekri A, Futterman D. NAM Perspectives. 2019.



#5: Increasing Workforce Capacity to Mitigate the Mechanisms of Social Determinants of Health (SDOH)

Traditional Model for Addressing SDOH in HIV Care

Focus on **screening** for patient vulnerability and **referral** to health and psychosocial support services to address SDOH impact



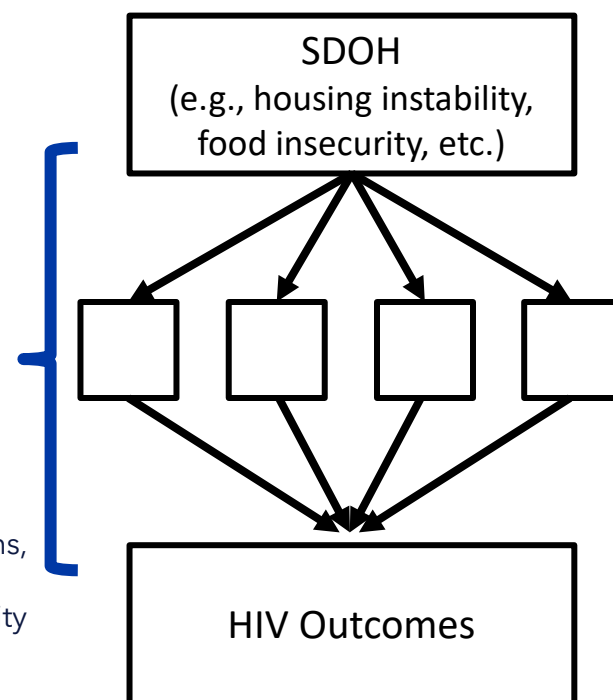
Reimagined Model for Addressing SDOH in HIV Care

Focus on identification and understanding of specific mechanisms of SDOH impact for **targeted mitigation**

Understanding mechanisms as opportunities for targeted intervention



Focus on Resilience
Factors that enable individuals, institutions, or communities to thrive despite adversity



Recommendations for Supporting a Reimagined HIV Workforce

1

Remove regulatory barriers that place restrictions on practice at the highest level of training and licensure

2

Ensure CMS offers reimbursement for decentralized, differentiated, and team-based whole-person HIV prevention and care services

3

Support a shift toward education and training for the future health workforce that emphasizes key competencies of team-based, whole-person HIV care and increase funding for specialized HIV training programs (e.g., via GME, GNE, etc.)

4

Invest in infrastructure development for delivery of decentralized, differentiated HIV prevention and care (e.g., telehealth, community-based delivery of services, etc.)

5

Allocate funding to HIV-specific demonstration projects designed to mitigate the specific mechanisms of SDOH and foster multilevel resilience (e.g., via Medicaid Section 1115)

Thank You!

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Please send any questions to:

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Visit: <https://clafh.nursing.duke.edu/>